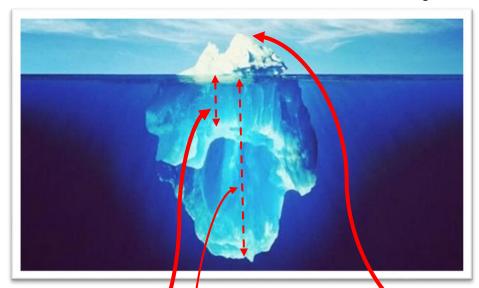
Guide Only

The following definitions assist with further explaining the details and precise meaning of the terms used in the new classification of positions such as the word similar role, relevant qualification and relevant years of experience.

These are the detail explanations of terms and conditions stated on the new classification of positons. May act as a glossary to guide the individual through the clarification of the entry requirements and shortlisting:

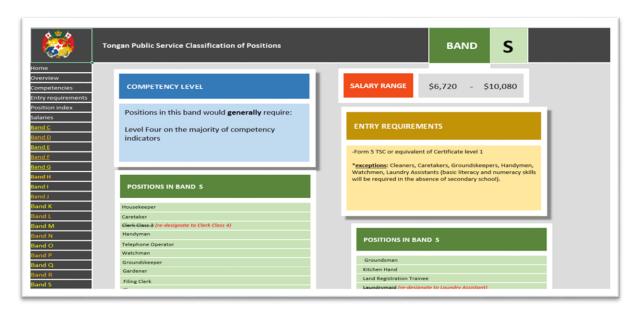


Ice-berg
concept
defining
similar role
& relevant
years of
experience

- (a) Similar role literally means an equivalent position or role within one or another Ministry. For instance, an Accountant in the Ministry of Finance applying for a senior Accountant role at the Ministry of Health. The Accountant role is the next logical step from the Senior Accountant role that fits the similar role criterion, which requires a person that has similar role such as an Accountant that should qualify the individual to the senior role. For example, a Clerk can become an Administrator as the roles are similar in nature and the key competencies are closely related. Sometimes the title of the role might not be the same as in the case of a Finance Clerk and an Account Clerk, however, the responsibility of either a Finance or Accounting role can be quite similar. This might not be the case of a Nurse relating to a role in Finance. Accounting, or even Human Resource Management. The specified fields are different. For instance, a Driver cannot apply for a Clerical role as the skill sets are different. On the other hand, a Clerk can only apply for a Finance Officer role, if the nature of the Clerical role involves financial duties, which one can demonstrate through his/her know-how and understanding of financial experience.
- (b) Relevant years of experience: a work experience that is relevant to the position the individual is applying for. For instance, if you are applying for an Accounting role—your previous Accounting experience should be relevant. This could also means a role with transferable skills and experience, for instance, how long does it take for a person to be fully competent of the post. There are some roles that are on the job training for a couple of weeks and some jobs such as human resource management officers may involve a relevant qualification together with some years of experience in the actual role to become competent.

- (c) Relevant qualification a qualification that equips or prepares a person to have the necessary knowledge and skills for an intended role. A nursing degree for a nursing role should be directly linked. An art degree for a teaching or administrative role can be more generic. For instance, a teacher with an art degree can apply for a policy analyst role as the person can apply both the analytical and research skills towards a policy analyst role. A degree that one could observe contains the subject/s in the study relating to the role. For example, business degrees have some accounting, but not a lot, some economics, but not a lot. This is different from an accounting degree majoring in accounting and an economic degree majoring in economics. A qualification that relates to the position being applied for. The key competencies that were developed, or aspects of the qualification, are applicable to the role. For example, a Bachelor of Business would be relevant to a role in HR.
- (d) Considerable senior leadership experience: generally means part of the top tier management group with senior, executive and upper management team---individuals at the highest level of management in an organisation. These senior leaders have a tier of managers reporting to them. Seven years' experience or more as being part of a topexecutive level can be counted as a suitable number of years of relevant experience in this category.

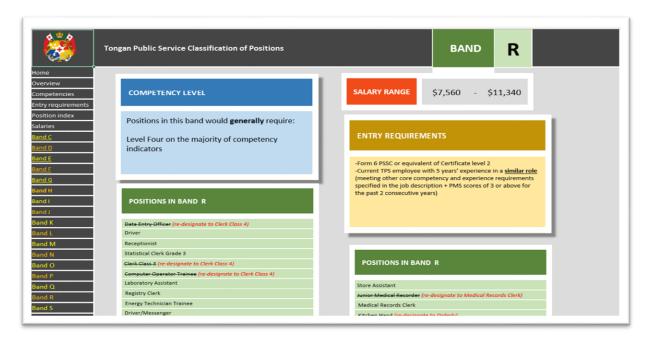




He or she needs to meet the minimum requirement of a Form 5 or an equivalent certificate level 1 of the Tonga National Qualification Accreditation Board (**TNQAB**) in order to satisfy the above condition. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For cleaners, caretakers, groundskeepers, handymen, watchmen, laundry assistants they are **ALL** exempted from this minimum requirement as they meet the basic literacy, numeracy and required skills for these roles with the absence of the secondary school requirement.

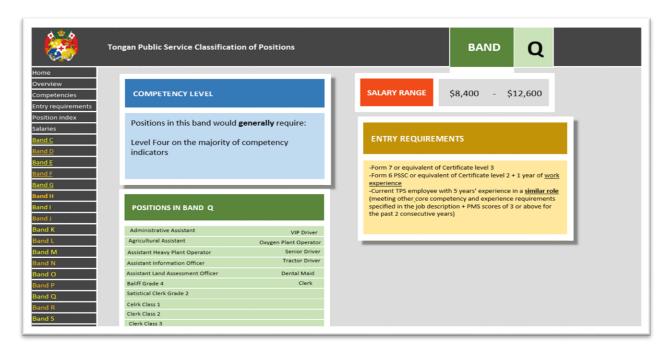
(2) Scenario based selection process for a public servant consider promotion to Band R



He or she needs to meet the minimum requirement (a) Form 6 Pacific Secondary School Certificate or Certificate level 2 of the TNQAB. This could apply to an individual or staff that either applies for this role or position within the ministry (internal) or from outside the ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow internally existing staff to progress through the ranks. For instance, a Field Assistant Trainee (FAT) at Band S applies for a Field Survey Assistant (FSA) Band R, he or she must meet the 5 years' experience in a similar role such as the FAT in order to be eligible as a probable candidate for being selected as a FSA. The main reason for this probable selection of the existing public servant is that he or she only acquired the relevant competencies for the role through the years of working experience, let alone qualification. He or she must also satisfy the other competencies of the FSA role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

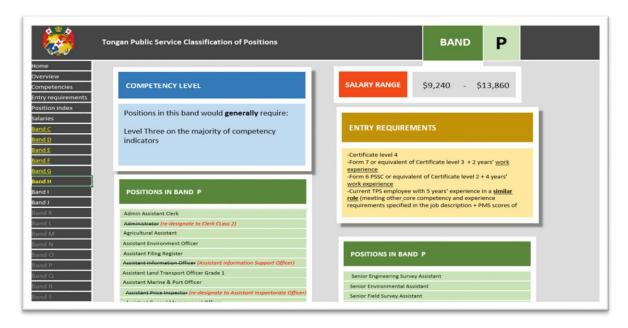
a. Scenario based selection process for a public servant considering promotion to Band Q



He or she needs to meet the minimum requirement (a) Form 7 or equivalent Certificate level 3 of the TNQAB (b) Form 6 of the Pacific Secondary School Certificate or equivalent of Certificate level 2 plus 1 year of working experience. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow internally existing staff to progress through the ranks. For instance, a Fisheries Assistant Grade 2 (FAG2) at Band R applies for a Fisheries Assistant Grade 1 (FAG1) at Band Q, he or she must meet the 5 years' experience in a similar role such as the FAG2 in order to be eligible as a suitable candidate to be selected as a FAG1. The main reason for this selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a FAG2, let alone qualification. He or she must also satisfy the other competencies of the FAG1 role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

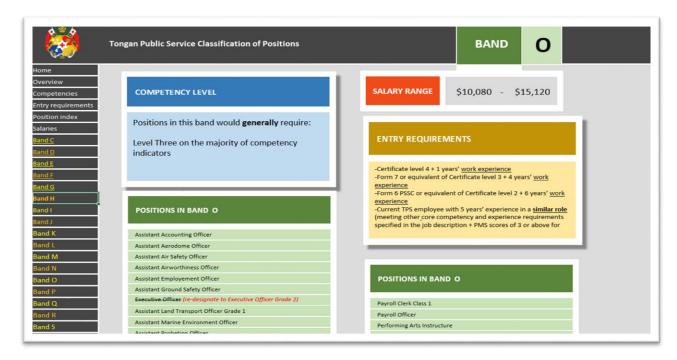
(3) Scenario based selection process for a public servant considering promotion to Band P



He or she needs to meet the minimum requirement of (a) Certificate level 4 of the TNQAB (b) Form 7 or equivalent of Certificate level 3 plus 2 years' of working experience (c) Form 6 PSSC or equivalent of level 2 plus 4 years of work experience. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow internally existing staff to progress through the ranks. For instance, a Bailiff Grade 4 (BLG4) at Band Q applies for a Bailiff Grade 3 (BLG3) at Band P, he or she must meet the 5 years' experience in a similar role such as the BLG4 in order to be eligible as a probable candidate for being selected as a BLG3. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a BLG3, let alone qualification. He or she must also satisfy the other competencies of the BLG3 role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

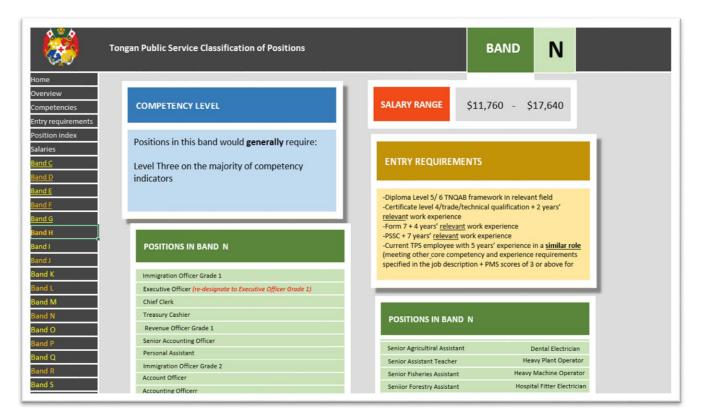
(4) Scenario based selection process for a public servant considering promotion to Band O



He or she needs to meet the minimum requirement of (a) Certificate level 4 of the TNQAB plus 1 year's work experience (b) Form 7 or equivalent of Certificate level 3 plus 4 years' of working experience (c) Form 6 PSSC or equivalent of level 2 plus 6 years of work experience. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, a Clerk Class 2 (CC2) at Band P applies for a Clerk Class 1 (CC1) at Band O, he or she must meet the 5 years' experience in a similar role such as the CC2 in order to be eligible as a probable candidate for being selected as a CC1. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a CC2, let alone qualification. He or she must also satisfy the other competencies of the CC1 role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

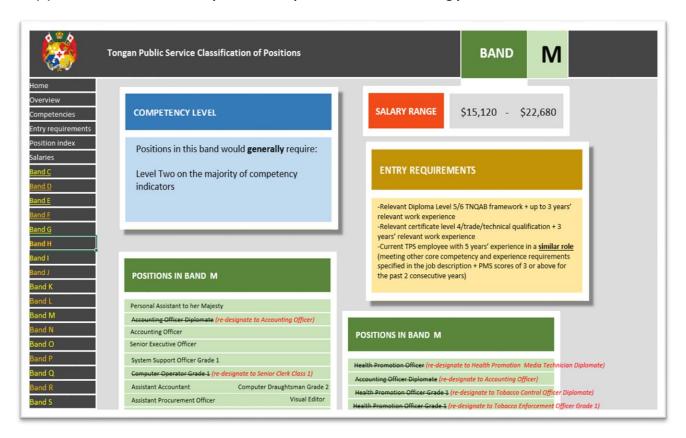
(5) Scenario based selection process for a public servant considering promotion to Band N



He or she needs to meet the minimum requirement of (a) Diploma level 5/6 of the TNQAB in relevant field (b) Certificate level 4/trade/technical qualification plus 2 years' relevant working experience (c) Form 7 or equivalent of Certificate level 3 plus 4 years' of working experience (c) Form 6 PSSC or equivalent of Certificate level 2 plus 7 years of work experience. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, a Trainee Accountant or Trainee Administrator (TA) at Band O applies for an Executive Officer (EO), Account Officer (AO) or even a Chief Clerk (CC) at a Band N, he or she must meet the 5 years' experience in a similar role such as a TA in order to be eligible as a probable candidate for being selected as either an EO, AO or a CC. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a TA, let alone qualification. He or she must also satisfy the other competencies of the EO, AO and CC role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

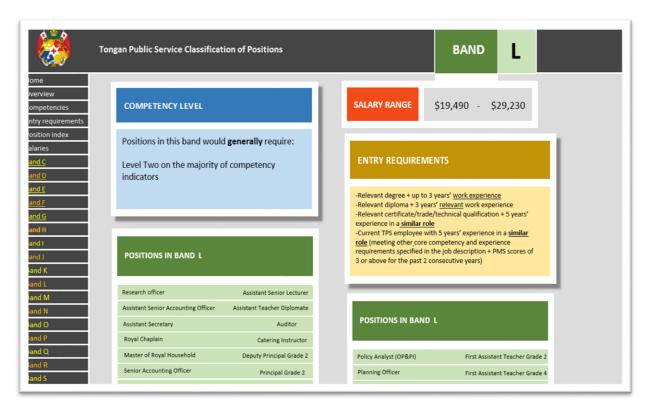
(6) Scenario based selection process for a public servant considering promotion to Band M



He or she needs to meet the minimum requirement of (a) Diploma level 5/6 of the TNQAB plus up to 3 year's relevant work experience (b) Relevant certificate level 4/trade/technical qualification plus 3 years' relevant working experience. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, a Mechanic Technician (MT) at Band N applies for a Foreman Mechanic (FM) at a Band M, he or she must meet the 5 years' experience in a similar role such as a MT in order to be eligible as a probable candidate for being selected as either a FM. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a MT, let alone qualification. He or she must also satisfy the other competencies of the FM role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

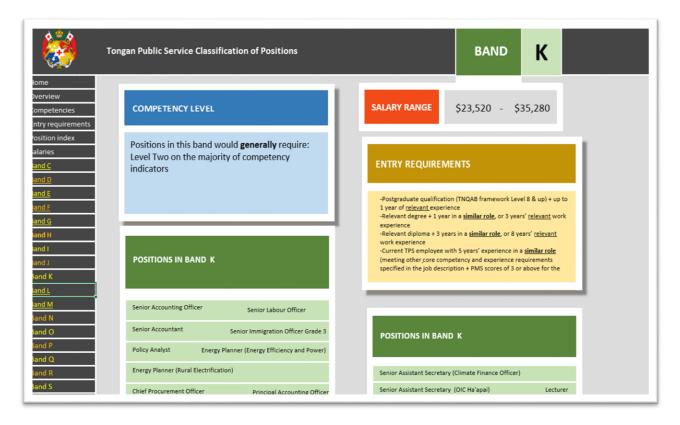
(7) Scenario based selection process for a public servant considering promotion to Band L



He or she needs to meet the minimum requirement of (a) Relevant degree plus up to 3 years' work experience (b) Diploma plus up to 3 year's relevant work experience (b) Relevant certificate/trade/technical qualification plus 5 years' in a similar role. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, a Senior Executive Officer (SEO) at Band M applies for an Assistant Secretary (AS) at a Band L, he or she must meet the 5 years' experience in a similar role such as a SEO in order to be eligible as a probable candidate for being selected as an AS. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a SEO, let alone qualification. He or she must also satisfy the other competencies of the AS role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

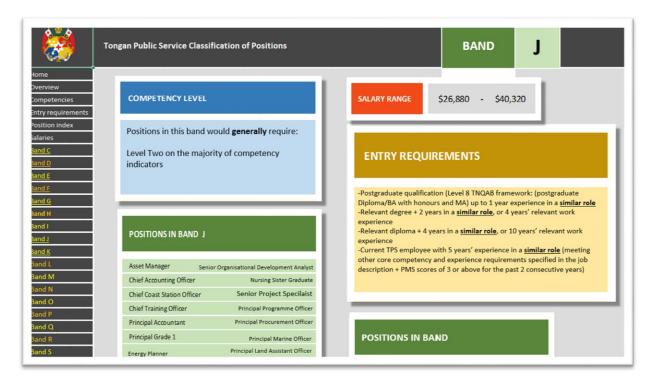
(8) Scenario based selection process for a public servant considering promotion to Band K



He or she needs to meet the minimum requirement of (a) Postgraduate qualification (Level 8 TNQAB framework and up) plus up to 1 year of relevant experience (b) relevant degree plus 1 year in a similar role or 3 years' relevant work experience (c) Relevant diploma plus 3 years in a similar role, or 8 years' relevant work experience. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, an ICT Officer Grade 2 (ICTG2) at Band L applies for ICT Officer Grade 1 (ICTG1) or Computer Programmer (CP) at a Band K, he or she must meet the 5 years' experience in a similar role such as a ICTG2 in order to be eligible as a probable candidate for being selected as an ICTG1 or CP. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as ICTG2, let alone qualification. He or she must also satisfies the other competencies of the ICTG1 or CP role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

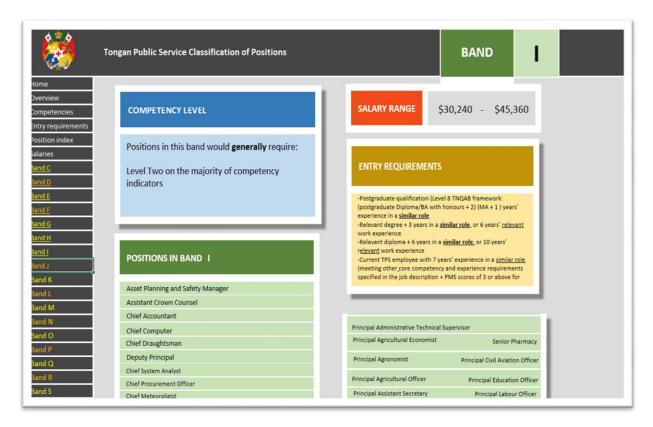
(9) Scenario based selection process for a public servant considering promotion to Band J



He or she needs to meet the minimum requirement of (a) Postgraduate qualification (Level 8 TNQAB framework: (i) postgraduate diploma or bachelor degree with honours (ii) master degree) plus up to 1 year of in a similar role (b) relevant degree plus 2 years in a similar role or 4 years' relevant work experience (c) Relevant diploma plus 4 years in a similar role, or 10 years' relevant work experience. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfies this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, a Principal Accounting Officer (PAO) at Band K applies for a Chief Accounting Officer (CAO) at a Band J, he or she must meet the 5 years' experience in a similar role such as a PAO in order to be eligible as a probable candidate for being selected as an ICTG1 or CP. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a PAO, let alone qualification. He or she must also satisfy the other competencies of the CAO role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

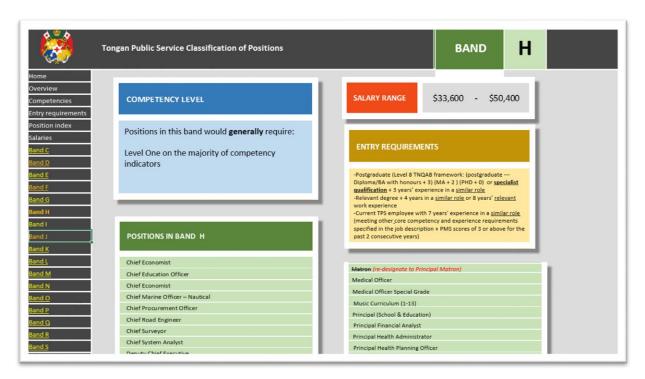
(10) Scenario based selection process for a public servant considering promotion to Band I



He or she needs to meet the minimum requirement of (a) Postgraduate qualification (Level 8 TNQAB framework: (i) postgraduate diploma or bachelor degree with honours (ii) master degree) plus 1 year working experience in a similar role (b) relevant degree plus 3 years in a similar role or 6 years' relevant work experience (c) Relevant diploma plus 6 years in a similar role, or 10 years' relevant work experience. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, a Principal Accounting Officer (PAO) at Band K applies for a Chief Accounting Officer (CAO) at a Band J, he or she must meet the 5 years' experience in a similar role such as a PAO in order to be eligible as a probable candidate for being selected as CAO. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a PAO, let alone qualification. He or she must also satisfy the other competencies of the CAO role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

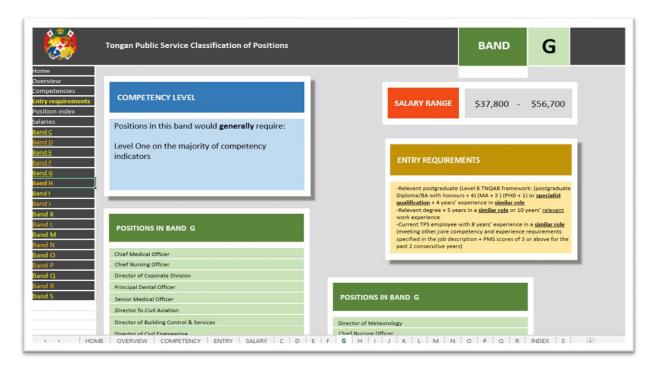
(11) Scenario based selection process for a public servant considering promotion to Band H



He or she needs to meet the minimum requirement of (a) Postgraduate qualification (Level 8 TNQAB framework: (i) postgraduate diploma or bachelor degree with honours plus 3 years (ii) master degree plus two years (iii) PHD) or specialist qualification plus 3 years' working experience in a similar role (b) relevant degree plus 4 years in a similar role or 8 years' relevant work experience. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, a Principal Economist (PE) at Band I applies for a Chief Economist (CE) at a Band H, he or she must meet the 5 years' experience in a similar role such as a PE in order to be eligible as a probable candidate for being selected as an CE. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a PE, let alone qualification. He or she must also satisfies the other competencies of the CE role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

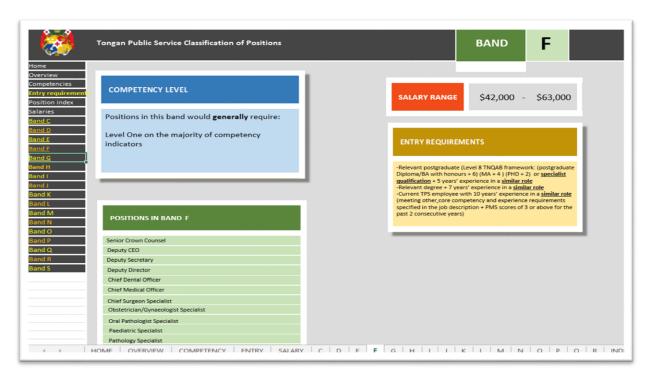
(12) Scenario based selection process for a public servant considering promotion to Band G



He or she needs to meet the minimum requirement of (a) Postgraduate qualification (Level 8 TNQAB framework: (i) postgraduate diploma or bachelor degree with honours plus 4 years (ii) master degree plus 2 years (iii) PHD plus 1 year) or specialist qualification plus 4 years' working experience in a similar role (b) relevant degree plus 5 years in a similar role or 10 years' relevant work experience. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfies this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, a Senior Assistant Deputy Commissioner of Revenue (SADCEO) at Band H applies for a Deputy Commissioner of Revenue (DCEO) at a Band G, he or she must meet the 5 years' experience in a similar role such as a SADCEO in order to be eligible as a probable candidate for being selected as an DCEO. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a PE, let alone qualification. He or she must also satisfies the other competencies of the DCEO role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

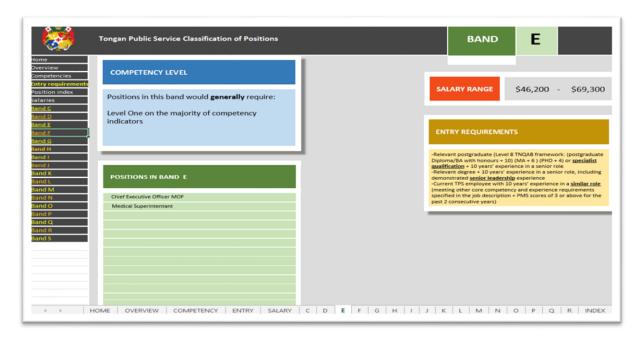
(13) Scenario based selection process for a public servant considering promotion to Band F



He or she needs to meet the minimum requirement of (a) Postgraduate qualification (Level 8 TNQAB framework: (i) postgraduate diploma or bachelor degree with honours plus 6 years (ii) master degree plus 4 years (iii) PHD plus 2 years) or <u>specialist qualification</u> plus 5 years' working experience in a <u>similar role</u> (b) <u>relevant degree</u> plus 7 years in a <u>similar role</u> or 10 years' <u>relevant work experience</u>. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, an Senior Medical Officer (SMO) at Band G applies for a Chief Medical Officer (CMO) at a Band F, he or she must meet the 5 years' experience in a similar role such as an SMO in order to be eligible as a probable candidate for being selected a SMO. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a SMO, let alone qualification. He or she must also satisfy the other competencies of the DCEO role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

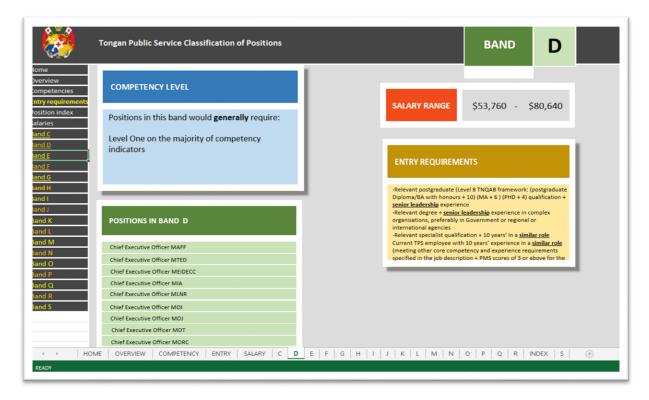
(14) Scenario based selection process for a public servant considering promotion to Band E



He or she needs to meet the minimum requirement of (a) Postgraduate qualification (Level 8 TNQAB framework: (i) postgraduate diploma or bachelor degree with honours plus 10 years (ii) master degree plus 6 years (iii) PHD plus 4 years) or <u>specialist qualification</u> plus 10 years' experience in a <u>similar role</u> including demonstrated <u>senior leadership</u> experience. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, a Deputy Chief Executive Officer (DCEO) at Band F applies for a Chief Executive Officer (CEO) at a Band E, he or she must meet the 5 years' experience in a similar role such as a DCEO in order to be eligible as a probable candidate for being selected as an DCEO. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a PE, let alone qualification. He or she must also satisfy the other competencies of the DCEO role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

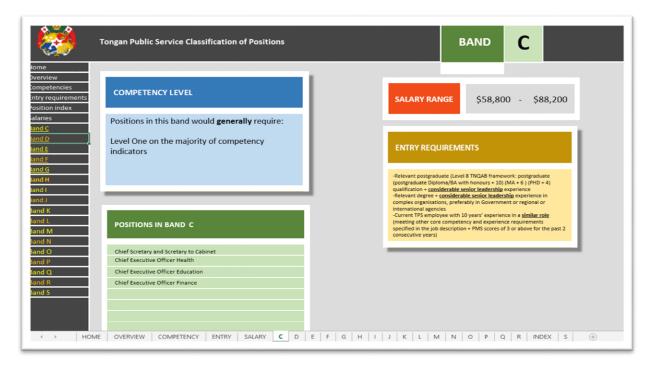
(15) Scenario based selection process for a public servant considering promotion to Band D



He or she needs to meet the minimum requirement of (a) Postgraduate qualification (Level 8 TNQAB framework: (i) postgraduate diploma or bachelor degree with honours plus 10 years (ii) master degree plus 6 years (iii) PHD plus 4 years) or <u>specialist qualification</u> plus 10 years' experience in a <u>similar role</u> including demonstrated <u>senior leadership</u> experience (b) relevant degree plus <u>senior leadership</u> experience in complex organisations, preferably in government or regional or international agencies (c) relevant <u>specialist qualification</u> plus 10 years' experience in a <u>similar role</u>. This could apply to an individual or staff that either applies for this role or position within the ministry (internal) or from outside the ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, a Deputy Chief Executive Officer (DCEO) at Band G applies for a Chief Executive Officer (CEO) at a Band D, he or she must meet the 15 years' experience in a similar role such as a DCEO in order to be eligible as a probable candidate for being selected as a CEO. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a PE, let alone qualification. He or she must also satisfy the other competencies of the DCEO role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.

(16) Scenario based selection process for a public servant considering promotion to Band C



He or she needs to meet the minimum requirement of (a) Postgraduate qualification (Level 8 TNQAB framework: (i) postgraduate diploma or bachelor degree with honours plus 10 years (ii) master degree plus 6 years (iii) PHD plus 4 years) qualification plus considerable senior leadership experience in a similar role (b) relevant degree plus considerable senior leadership experience in complex organisations, preferably in government or regional or international agencies (c) relevant specialist qualification plus 10 years' experience in a similar role. This could apply to an individual or staff that either applies for this role or position within the Ministry (internal) or from outside the Ministry (external).

For existing staff of the Tonga Public Service (TPS), he or she will need to be qualified through the internal pathway on a "similar role" in order to meet and satisfy this condition, which is intended to allow only internally existing staff to progress through the ranks. For instance, a Deputy Chief Executive Officer (DCEO) at Band G applies for a Chief Executive Officer (CEO) at a Band D, he or she must meet the 20 years' experience in a similar role such as a DCEO in order to be eligible as a probable candidate for being selected as a CEO. The main reason for this probable selection of the existing public servant is that he or she only acquires the relevant competencies for the role through the years of working experience as a PE, let alone qualification. He or she must also satisfy the other competencies of the DCEO role as specified on the designated job description, plus a PMS score of 3 or above for the past 2 consecutive years.